Subject

Social resilience



Applying LEAN on a farm

What is LEAN?

Dairy Lean is a management system that encourages continuous improvement in production efficiency, maximizing value creation and minimizing losses in every dairy production process. (Source: AHDB)

How does it work?

The principles can be summed up by raising a few questions. How to create added value? What does the consumer want? How to create the best flows on the farm, reduce losses and waste as much as possible? and work on continuous improvement.

- 1- Goal vision: what are the objectives? The medium-term vision? Sharing it with associates and employees
- 2- Organization: who's responsible for what? Structuring required to define a single person responsible for each task

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- 3- Tools: tools and start to communicate on teamwork (task planning)
- Source: Vibeke Fladkjær Nielsen (SEGES)

Benefits

- Save time, reduce loss of information and communication problems between workers on the farm
- \circ $\;$ Save money by limiting waste of time as well as materials... $\;$

• Objective: plan weekly tasks for different workers

For each activity, objectives are set collectively

Improvements are proposed and prioritized.

Examples of LEAN practices

The following week, the activity is repeated and analyzed in

Objective: describe the steps involved in carrying out the various

Objective: avoid loss of information or communication problems

Put up a sign in various places where tasks need to be carried out:

Helps to standardize procedures between the different people

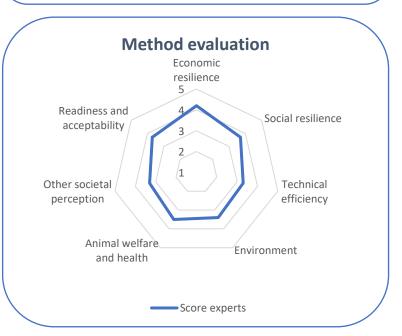
working on the farm (partner, employee, replacement)

Please pay particular attention to these points

- Requires initial time investment to identify areas for improvement, implement tools...
 - May require support to set up the process

Implementation advice

- Identify one or two priority topics to work on
- Identify the priority actions to be implemented in order to be efficient and avoid dispersion





milking parlour, nursery...

Instructions transmission

Board meeting

relation to the objectives

tasks, ideally using illustrations.

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Task cards

Resilience for Dairy (R4D) has received funding from the European Union's Horizon 2020 research and innovation program under grant agreement N° 101000770



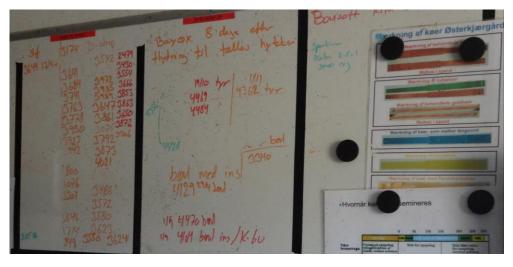
Appendix: Examples of LEAN practices



The calf barns are numbered, to ensure that each worker knows exactly where to operate when instructions are given.

Instruction and information signs





Herd monitoring software with results, accessible to all.

